Department of the Treasury Internal Revenue Service

A For the 2011 calendar year, or tax year beginning

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

and ending

Open to Public Inspection

OMB No. 1545-0047

В	Check	if C Name of organization		D Employer identifi	cation number
	X Add				
ř	Nar cha	ne Doing Business As		36-4	219778
Ē	Initi	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone numbe	
Ī	Ten	nin- 1933 N MARCEY AVE	rio (114 autic		935-7297
F	Am	City or town, state or country, and ZIP + 4		G Gross receipts \$	9,330,951.
Ē	App	CHICAGO, IL 60614		H(a) Is this a group re	
_	pen	F Name and address of principal officer:PAULA J. FASSEAS		for affiliates?	Yes X No
		1110 W. 35TH STREET, CHICAGO, IL 60609)	H(b) Are all affiliates inc	
ī	Tax-e	xempt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or			list. (see instructions)
		ite: WWW.PAWSCHICAGO.ORG	,	H(c) Group exemptio	
		of organization: X Corporation Trust Association Other ▶	L Year o		A State of legal domicile: IL
		Summary			
6	, 1	Briefly describe the organization's mission or most significant activities: PAWS	CHICA	GO, A NO-KI	LL HUMANE
Activities & Governance		AGENCY, SAVES HOMELESS DOGS & CATS THROUG	H ADO	PTION & SPA	Y/NEUTER.
Ě	2	Check this box if the organization discontinued its operations or dispose	ed of more	than 25% of its net as	
ŏ	3	Number of voting members of the governing body (Part VI, line 1a)		3	20
ত অ	4	Number of independent voting members of the governing body (Part VI, line 1b)		4	16
S	5	Total number of individuals employed in calendar year 2011 (Part V, line 2a)		5	135
₹	6	Total number of volunteers (estimate if necessary)		6	0
ij	7 a	Total unrelated business revenue from Part VIII, column (C), line 12			42,001.
_	t	Net unrelated business taxable income from Form 990·T, line 34		7b	0.
				Prior Year	Current Year
φ	8	Contributions and grants (Part VIII, line 1h)		7,428,782.	6,490,297.
Ĭ	9	Program service revenue (Part VIII, line 2g)		1,313,798.	1,407,498.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		225,818.	231,560.
α	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		123,582.	60,502.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		9,091,980.	8,189,857.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1·3)		0.	0.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
χį	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	,	2,503,881.	2,612,978.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
ĝ	b	Total fundraising expenses (Part IX, column (D), line 25) > 279, 17	4.		
ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		2,750,582.	3,219,451.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		5,254,463.	5,832,429.
	19	Revenue less expenses. Subtract line 18 from line 12	[· · · ·	3,837,517.	2,357,428.
Sec				inning of Current Year	End of Year
Sector	20	Total assets (Part X, line 16)		23,113,331.	25,289,273.
t Assets or Ind Balances	21	Total liabilities (Part X, line 26)		486,554.	484,936.
캶	22	Net assets or fund balances. Subtract line 21 from line 20	2	22,626,777.	24,804,337.
	art II	Signature Block			
Und	er pen	alties of perjury, I declare that I have examined this return, including accompanying schedules a	ind statemer	nts, and to the best of my	knowledge and belief, it is
true	, corre	ct, and complete. Declaration of preparer (other than officer) is based on all information of whic	h preparer h	as any knowledge.	
Sig	n	Signature of officer		Date	
Her	e e	RANDALL P. SARA, TREASURER			
		Type or print name and title			
		Print/Type preparer's name Preparer's signature	Da	1.,	PTIN
Paid	ĺ	ROBERT J. MARSCHALK Robert & Marschall	B 08	3/10/12 selfemployed	
Prep	arer	Firm's name ▶ BANSLEY & KIENER, LLP 🗸		Firm's EIN ▶	36-2152389
Use	Only	Firm's address 8745 W. HIGGINS RD. #200			
		CHICAGO, IL 60631-2751		Phone no. 31	2-263-2700
May	the II	RS discuss this return with the preparer shown above? (see instructions)			X Yes No

PAWS CHICAGO 36-4219778 Page 3 Part IV **Checklist of Required Schedules** Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? Х If "Yes," complete Schedule A Х 2 Is the organization required to complete Schedule B, Schedule of Contributors? Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for X 3 public office? If "Yes," complete Schedule C, Part I Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect Х 4 during the tax year? If "Yes," complete Schedule C, Part II Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or Χ· 5 similar amounts as defined in Revenue Procedure 98-197 If "Yes," complete Schedule C, Part III Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to Х provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, X the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II...... Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III X 8 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide X credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 9 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent 10 Х endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 10 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X 11 as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Χ 11a Part VI b Did the organization report an amount for investments other securities in Part X, line 12 that is 5% or more of its total Х 11b assets reported in Part X, line 167 If "Yes," complete Schedule D, Part VII Did the organization report an amount for investments · program related in Part X, line 13 that is 5% or more of its total Х assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 11c d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in X Part X, line 16? If "Yes," complete Schedule D, Part IX 11d Χ e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 11e Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Х 11f the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Χ 12a Schedule D. Parts XI, XII, and XIII b Was the organization included in consolidated, independent audited financial statements for the tax year? Х If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional....... 12b Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 14a 14a Did the organization maintain an office, employees, or agents outside of the United States? b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 Х 146 or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization 15 Х or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals 16 Х 16 located outside the United States? If "Yes," complete Schedule F, Parts III and IV Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, 17 Х column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 18 Х 18 1c and 8a? If "Yes," complete Schedule G, Part II

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Х

19

20a 20b

19

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

complete Schedule G, Part III

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

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Part V Checklist of Required Schedules (continued)

(Marine)			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the		-	
	United States on Part IX, column (A), line 17 If "Yes," complete Schedule I, Parts I and II	21	<u> </u>	X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,	1		
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the		1	
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a	ļ	X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		-
¢	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c	 	<u> </u>
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	<u> </u>	
2 5a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			١,,
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	l		v
	Schedule L, Part I	25b	-	Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			Х
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member	27		X
	of any of these persons? If "Yes," complete Schedule L, Part III Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	21		
28	instructions for applicable filing thresholds, conditions, and exceptions):			
_	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
·	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of]_		37
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		<u>X</u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	_		v
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	_	•	v
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		<u>X</u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	20	Х	
	Note. All Form 990 filers are required to complete Schedule O	38	A]	

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Form 990 (2011) PAWS CHICAGO

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V				·····	ᆜ
		1	19		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter 0 if not applicable	1a	1.2	1		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	blo gamina	1		
C	Did the organization comply with backup withholding rules for reportable payments to vendors and	eborra	lole garming	1c	******	!*************************************
	(gambling) winnings to prize winners?	1				
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	2a	135	;		
_	filed for the calendar year ending with or within the year covered by this return	rne?	l	2ь	********	X
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns to the control of the control o	el el				
_	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction	ગ		За	X	100000000
	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3b	Х	!
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O At any time during the calendar year, did the organization have an interest in, or a signature or other			0.5		
4a	financial account in a foreign country (such as a bank account, securities account, or other financial	accon	nt)?	4a		Х
		aooo				
D	If "Yes," enter the name of the foreign country: ► See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial	Ассои	nts.			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transc	action?	,	5b		X
b	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
Ç	Does the organization have annual gross receipts that are normally greater than \$100,000, and did to	he ora	anization solicit			
6a	any contributions that were not tax deductible?			6a		Х
h	If "Yes," did the organization include with every solicitation an express statement that such contribu	tions o	r gifts			
	were not tax deductible?		,	6b		
7	Organizations that may receive deductible contributions under section 170(c).					
·	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	rvices p	provided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	X	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	/as req	uired			
	to file Form 8282?	4		7c] !*******	X
d	If *Yes," indicate the number of Forms 8282 filed during the year	7d		-		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	contrac	ot?	7e	1	X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont	ract?		7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file F	orm 88	399 as required?	79	X	Δ
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	ation i	lle a Form 1098-C?	7h	Â	2200
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. D	uo tne s	upporting	0		1 (60000000)
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at	ану ш	ie ourmy the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			9a	100000 0000000000000000000000000000000	2,000
a	Did the organization make any taxable distributions under section 49667			9b		
b	Did the organization make a distribution to a donor, donor advisor, or related person?			30		
0	Section 501(c)(7) organizations. Enter:	10a				
a	Initiation fees and capital contributions included on Part VIII, line 12	10b				
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities					
1	Section 501(c)(12) organizations. Enter: Gross income from members or shareholders	11a				
a	Gross income from other sources (Do not net amounts due or paid to other sources against			1		
b	amounts due or received from them.)	11b				
0-	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		?	12a]
28 5	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
	Section 501(c)(29) qualified nonprofit health insurance issuers.					
3	Is the organization licensed to issue qualified health plans in more than one state?		*****	13a		
a	Note. See the instructions for additional information the organization must report on Schedule O.					
h	Enter the amount of reserves the organization is required to maintain by the states in which the					
J	organization is licensed to issue qualified health plans	13b		 		
n	Enter the amount of reserves on hand	13c				
4a	Did the organization receive any payments for indoor tanning services during the tax year?			14a		X
ь	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul	e O		14b	L <u>.</u>	L
				Form	gan	20111

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

				[37]
	Check if Schedule O contains a response to any question in this Part VI			X
Sec	tion A. Governing Body and Management			
	in the second se	0	Yes	No
1a	Little the humber of voting members of the governing body at the one of the textyon.	. •		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	.6		
b	Cittel tile fibilities of voting memoria incided in the set and accord that are incorporated in the city of the ci	9		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other	2	Χ	*********
	officer, director, trustee, or key employee?	• -	1	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision	3		Х
	of officers, directors, or trustees, or key employees to a management company or other person?	4		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	5		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	6	<u> </u>	X
6	Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	`		
7a	more members of the governing body?	. 7a		Х
4.	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
D		7b		Х
•	persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
8	The governing body?	8a	Х	**********
a	Each committee with authority to act on behalf of the governing body?	•	Х	
ь	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
9	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	. 9		Х
200	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
500	HOT B. I OHOICS (This occurre requests information asset persons recovery)		Yes	No
1f)a	Did the organization have local chapters, branches, or affiliates?	10a		X
h	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	the state of the s	. 12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	. 12b	X	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	. 12c	X	
13	Did the organization have a written whistleblower policy?	. 13	X	
14	Did the organization have a written document retention and destruction policy?	. 14	Χ	S. 30 .00
15	Did the process for determining compensation of the following persons include a review and approval by independent			****
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	1 1		
	The organization's CEO, Executive Director, or top management official		Х	
b	Other officers or key employees of the organization	15b	Х	7000000
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
l6a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			**************************************
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's	4.01		1999,000e
	exempt status with respect to such arrangements?	16b		
	tion C. Disclosure			
7	List the states with which a copy of this Form 990 is required to be filed IL	delieve (lo.	
	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990 T (Section 501(c)(3)s only	j avaita0	ic	
	for public inspection, Indicate how you made these available. Check all that apply.			
_	X Own website Another's website X Upon request	and finan	cial	
	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, a	as ju jiridil	ulai	
	statements available to the public during the tax year. State the name, physical address, and telephone number of the person who possesses the books and records of the organization.	ration: 🕨		
20	RANDALL P. SARA - (773)-843-7805	andir F	-	
	1933 N. MARCEY , CHICAGO, IL 60614			
2006		Form	990 (20111
-23-1	.2		(

6529 1

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
 Enter 0 in columns (D), (E), and (F) if no compensation was paid.
 List all of the organization's current key employees, if any. See instructions for definition of "key employee."

- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organiz (A) Name and Title	(B) Average hours per	(do	not c	Posi heck i ss pe	ition more rson	than is bot	one h an	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	week (describe hours for related organizations in Schedule O)	stee or director	Institutional trustee	Officer		Highest compensated capital and compensated capital and capital an		from the organization (W-2/1099-MISC)	from related organizations (W·2/1099·MISC)	other compensation from the organization and related organizations
(1) PAULA PASSEAS	25.00	Х		Х				0	0.	0.
CHAIRMAN, FOUNDER	25.00	Δ.	-	Δ		\vdash				
(2) PAM CAREY	12.00	Х		Х				0.	. o.	0.
PRESIDENT, BOARD MEMBER	12.00	Δ.		Λ					· · · · · · · · · · · · · · · · · · ·	
(3) RANDALL SARA	6.00	Х		Х				0.	0.	0.
SECY/TREAS, BOARD MEMBER	0.00	Λ		Λ						
(4) ANGELA DEMARS	4.00	Х						0.	. 0.	0.
BOARD MEMBER	4.00	Λ.								
(5) PROF. MARK DUGGAN	1.00	Х						0.	. 0.	0.
BOARD MEMBER	1.00	1				\vdash				
(6) PETER FASSEAS	2.00	Х						0.	. 0.	0.
BOARD MEMBER	2.00	 ^	\vdash							
(7) SONIA FLORIAN	1.00	Х						0.	. 0.	0.
BOARD MEMBER (8) SUZIE GLICKMAN										
(8) SUZIE GLICKMAN BOARD MEMBER	3.00	Х						0.	. 0.	0.
(9) GEORGE KARCAZES										
BOARD MEMBER	2.00	Х						0.	. 0.	0.
(10) SUZANNE LEMIGNOT										
BOARD MEMBER	2.00	Х						0.	. 0.	0.
(11) WILLIAM SMITHBURG										
BOARD MEMBER	1.00	Х						0.	. 0.	0.
(12) JEFF THIEMAN						1				_
BOARD MEMBER	3.00	Х						0.	. 0.	0.
(13) MARIA SMITHBURG								_		
BOARD MEMBER	1.00	X						0.	0.	0.
(14) MICHAEL SWEIG		i		Ī						^
BOARD MEMBER	2.00	Χ						0.	0.	0.
(15) JANICE BECK										^
BOARD MEMBER	1.00	Х				<u> </u>		0,	0.	0.
(16) BARBARA BRADFORD	Ì							_		^
BOARD MEMBER	1.00	X						0,	0.	0.
(17) BRUCE CROWN								_		^
BOARD MEMBER	1.00	X				L		0.	0.	0. Form 990 (2011)

132007 01-23-12

Form 990 (2011)

Part VII Section A. Officers, Directors, Tru	stees. Kev Ei	nolo	ovee	s. a	nd l	liah	est	Compensated Employ	ees (continued)			
(A)	(B)	1	,,,,,		C)			(D)	(E)	-	(F)	
Name and title	Average			Pos	ition			Reportable	Reportable Reportable			ed
Name and the	hours per	Ьòох	, unle	ss pe	rson.	than Is bot	h an		compensation		amount	of
	week	offi	cer ar	nd a d	irecto	r/trus	tee)	from	from related	1	other	
	(describe	ğ						the	organizations		ompensa	
	hours for	or director				teo		organization	(W-2/1099-MISC	* 1	from th	
	related	trustee	E SE			beus		(W-2/1099·MISC)			organizat	
	organizations in Schedule	표	ional		afold	15 g	١.				and relat rganizati	
	O)	Individual	Institutional trustee	Officer	Key employee	Highest compensated employee	Forme				garman	
(18) AMY MACK	1 00	,,	Γ						1	0.		Λ
BOARD MEMBER	1.00	X				<u> </u>		0.	'	"		0.
(19) DR. BARBARA ROYAL	1	١							,	0.		0.
BOARD MEMBER	1.00	X				-	ļ	0.		- -		<u> </u>
(20) ROBERT SHERMAN	1 00	,,	ļ			ļ		0.		0.		0.
BOARD MEMBER	1.00	Х	<u> </u>	_			<u> </u>	0.		<i>y</i> •		
(21) AMY TURK	1.00	Х						0.		0.		0.
BOARD MEMBER	1.00	^	ļ —	 			_			-		
(22) MAYARI PRITZKER	1.00	Х						0.	(0.		0.
BOARD MEMBER (23) DR. JESSICA VON WALDAU	1.00			 								
CHIEF VETERINARIAN	40.00					Х		155,965.	(0.	1,1	76.
(24) ROCHELLE MICHALEK												
EXECUTIVE DIRECTOR	55.00					X		120,876.		0.	1,6	94.
(25) DR. BARBARA HANEK												
VETERINARIAN-SHELTER MEDIC	40.00					Х		144,512.	(0.	5 <u>,7</u>	89.
										ŀ		
			<u>. </u>		<u></u>	Ļ	<u>L</u> .	421,353.		0.	8,6	59.
1b Sub-total								0.		0.	0,0	0.
c Total from continuation sheets to Part VI								421,353.		0.	8,6	
d Total (add lines 1b and 1c)	at limited to th		linto			N vid				<u> 1</u>		
	of illilited to th	OSE	note	su ai	JOYC	<i>3)</i> 171	10 11	Cociyod Illoid tilali 4100	1000 01 101001111010			3
compensation from the organization											Yes	No
3 Did the organization list any former officer,	director, or tru	istee	e. ke	v en	olan	vee.	. or	highest compensated e	mployee on			
line 1a? If "Yes," complete Schedule J for s	uch individual				, 			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		. 3		Х
4 For any individual listed on line 1a, is the su	m of reportable	le co	mpe	ensa	ation	and	to t	her compensation from	the organization			
and related organizations greater than \$150	0,000? If "Yes,	" co	mple	ete S	Sche	adule	e J f	for such individual		4	X	
5 Did any person listed on line 1a receive or a	ccrue comper	ısati	on f	rom	any	unr	elat	ed organization or indivi	dual for services			
rendered to the organization? If "Yes," com	plete Schedul	9 <i>J f</i>	or st	ıch j	pers	on .	<u></u>	***************************************		5		X
Section B. Independent Contractors					_				*			
1 Complete this table for your five highest co	mpensated inc	epe	nde 	nt c	ontr	acto	ors t	hat received more than	p tou,uuu ot comp	ansatio	II IIOM	
the organization. Report compensation for	ine calendar y	ear e	endl	ng w	vi <u>th</u>	or w	unir T	the organization's tax (B)	reaf.		(C)	
(A) Name and business	address							Description of s	ervices	Com	pensatio	'n
PURE UP ANTENAY HEAT BU CHDI								DRUGS & MEDIO			-	

(A) Name and business address	(B) Description of services	(C) Compensation
BUTLER ANIMAL HEALTH SUPPLY 36527 TREASURY CENTER, CHICAGO, IL 60694	DRUGS & MEDICAL SUPPLIES	311,132.
M+D PRINTING 515 UNIVERSITY AVE., HENRY, IL 61537	MAGAZINE & EDUCATION PUBLICATIONS	159,956.
UNITED HEALTHCARE INSURANCE COMPANY DEPT. CH 10151, PALATINE, IL 60055	EMPLOYEE BENEFITS	154,551.
Total number of independent contractors (including but not limited to those limited).	sted above) who received more than	

Form 990 (2011)

\$100,000 of compensation from the organization

Pa	<u>irt VII</u>	Statement of Rever	1Ue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
इडि	1 a	Federated campaigns	1a					
وق	b	Membership dues	1b					
A.S.	С	Fundraising events	1c	1220444.				
뜷ы	d	Related organizations	1d					
Ş.E	е	Government grants (contribut	ions) 1e					
it is	f	All other contributions, gifts, gran	l 1					
		similar amounts not included above	ve 1f	5269853.				
Contributions, Gifts, Grants and Other Similar Amounts		Noncash contributions included in lines		637,926.	6400207			
<u>0</u> 8	h	Total. Add lines 1a-1f		i .	6490297.			
		THE THE OF TAXES TAX	COME	Business Code 900099	788,941.	788,941.		
<u>8</u>	2 a		COME	900099	600,311.			
들의	b	ADOPTION FEES GUS MOBILE		900099	9,624.			
εş	C .ı	ADMISSION FEES		900099	8,622.	8,622.		<u> </u>
Program Service Revenue	a	ADMIDDION THE						
8	f	All other program service reve	nile			-		
1	g	=			1407498.			
	3	Investment income (including						
		other similar amounts)			228,528.			228,528.
l	4	Income from investment of ta	x-exempt bond t	proceeds 🕨				
	5	Royalties	***************************************)				
			(i) Real	(ii) Personal				
	6 a	Gross rents						
				1				
		Rental income or (loss)	<u> </u>	—				
		Net rental income or (loss) Gross amount from sales of	(i) Securities	(ii) Other				
	/ a	assets other than inventory	51,278.					
	h	Less: cost or other basis						
		and sales expenses	48,246.					
	С	Gain or (loss)	3,032.					
		Net gain or (loss)		>	3,032.			3,032.
		Gross income from fundraising	g events (not					
Other Revenue		including $$1,220,4$						
ě		contributions reported on line	1c). See					
ē		Part IV, line 18		1,051,596.				
ਰ		Less: direct expenses			7,513.			7,513.
		Net income or (loss) from fund		>	7,313.			7,702
	9 a	Gross income from gaming ac		45,167.				
ĺ	L .	Part IV, line 19 Less: direct expenses		2 2 2 2				
		Net income or (loss) from gam		>	37,967.	200000000000000000000000000000000000000		37,967.
		Gross sales of inventory, less						
		and allowances						
	b	Less: cost of goods sold		41,565.				
		Net income or (loss) from sales		>	-26,979.			-26,979.
Ī		Miscellaneous Revenue		Business Code			40 001	
Ī	11 a	MAGAZINE ADVERT	ISING	541800	42,001.		42,001.	
	b							
	c							
		All other revenue		L	42,001.			
		Total. Add lines 11a-11d			8189857.	1407498.	42,001.	250,061.
13200: 01-23	12	Total revenue. See instructions.			0107037.	110/1100	12/0011	Form 990 (2011)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

To not include amounts reported on lines 6b, 7b, 6b, 8b, and those Part VIII. Grants and other assistance to governments and on part VIII. Grants and other assistance to individuals in the United States. See Part IV, line 21 and the United States. See Part IV, line 21 and the United States. See Part IV, line 21 and the United States. See Part IV, line 22 and the United States. See Part IV, line 22 and the United States. See Part IV, line 22 and the United States. See Part IV, line 24 and the United States. See Part IV, line 25 and the United States. See Part IV, line 26 and the United States. See Part IV, line 26 and the United States. See Part IV, line 27 and the United States. See Part IV, line 27 and the United States. See Part IV, line 28 and the United States. See Part IV, line 29 and the United States. See Part IV, line 29 and the United States. See Part IV, line 29 and the United States. See Part IV, line 29 and the United States. See Part IV, line 29 and the United States. See Part IV, line 27 and the United		olete columns (B), (C), and (D). Check if Schedule O contains a respo	nse to any question in th	his Part IX		
organizations in the United States. See Part IV, line 21 Grants and other assistance to Individuals in the United States. See Part IV, line 22 3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, line 22 4 Beanelite paid to or for members 5 Compensation of current officers, directors, trustose, and key employees 6 Compensation of current officers, directors, trustose, and key employees 8 Turstose, and key employees 9 Turstose, and key employees 9 Tensing plan acrounts and contributions (makes) 9 Pensing plan acrounts and promotion (makes) 1		not include amounts reported on lines 6b,	(A)	(B) Program service	(C) Management and general expenses	Fundraising
2 Grants and other assistance to flowfoldular in the United States. See Part IV, line 15 and 16 and other assistance to governments, organizations, and individuals outside the United States. See Part IV, line 15 and 16 and persons described in section 4958(f)(1) and persons described in section 4958(f)(8) and persons described in section 4958(f)(8) and persons described in section 4958(f)(1) and persons described i	1	Grants and other assistance to governments and				
the United States. See Part IV, line 22 Grants and other assistance to governments, organizatione, and individuals outside the United States. See Part IV, lines 15 and 16 Benefite paid to or for membres Compensation of included above, to dissustfied pressor (as official uniter section 4988((1)) and person described in section 4988((1)) and person 4988((1)) and per		organizations in the United States. See Part IV, line 21				
3 Grants and other assistance to governments, organizations, and individuals eviside the United States. See Part IV, lines 16 and 16 4 Benefits pald to or for members Compensation of current officers, directors, trustees, and key employees 6 Compensation of eluctuded above, to disqualified persons described in section 4958(I)(3)(8) 9 Persons described in section 4958(I)(3)(8) 1 (1) Other employee benefits 1 (1) Payroll taxes 1 (1) Cest for services (non-employees): 8 Menagement 1 (1) Legal 1 (1) L	2	Grants and other assistance to individuals in				
organizations, and individuals outside the United States. See Part IV, lines 15 and 16 4 Benefits paid to or for members		the United States. See Part IV, line 22				
United States, See Part IV, lines 15 and 16 8 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees 6 Compensation and included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(f)(1)) and persons described and section 4958(f)(1)) and section 4958(f)(1)) and section 4958(f)(1)) and section 4958(f)(1)) and section 4958(f)(1) and secti	3	Grants and other assistance to governments,				
## Benefits pald to or for members Compensation of current officers, directors, trustees, and key employees		organizations, and individuals outside the				
Compensation of current officers, directors, trustees, and key employees Compensation on elincided above, to disqualified persons (as defined under section 4958(f(1)) and persons described in section 4958(f(1)) and persons f(1) and persons and		United States. See Part IV, lines 15 and 16				
Trustees, and key amployees Compensation not included above, to disqualified persons (as defined under section 4598(r)(3)(8) 421,262 421,2	4	Benefits paid to or for members				
6 Compensation not included above, to disqualified persons (as defined under section 4958(n)(1)) and persons described in section 4958(n)(1)(1) and persons described in control 4958(n) and persons described in control 4958(n)(1)(1) and persons and persons described in control 4958(n)(1)(1) and persons and pe	5	Compensation of current officers, directors,				
persons (as defined under section 4985(c)(3)(B) 7 Other selarios and wages 8 Pension plan accrusts and contributions (section 4985(c)(3)(B) 9 Other employee benefits 1 Fees for services (non-employees): a Management b Legal c Accounting d Lobbying d Lobbying d Cobbying 7 Investment management fees 9 Other 1 Fores for services (non-employees): a Management b Legal 1 12,527. 1 12,527. 1 12,527. 1 12,527. 1 12,527. 1 10,375. 1 ,185 1 74,110. 1 68,275. 4 ,355. 4 ,486 1 77,110. 1 68,275. 4 ,355. 4 ,486 1 77,110. 1 68,275. 4 ,355. 4 ,486 1 7,710. 1 10,375. 1 ,185 1 7,486 1 7,710. 1 10,375. 1 ,185 1 7,486 1 7,710. 1 10,375. 1 ,185 1 7,486 1 7,710. 1 10,375. 1 ,185 1 7,486 1 7,710. 1 10,375. 1 ,185 1 7,486 1 7,992. 1 12,527. 1 12,527. 1 12,527. 1 12,527. 1 12,527. 1 12,527. 1 12,527. 1 12,527. 1 12,527. 1 12,527. 1 10,375. 1 ,185 1 7,486 1 7,992. 2 73,215. 2 45,445. 7 ,198. 2 73,215. 2 45,445. 7 ,198. 2 73,215. 2 73,21		trustees, and key employees				
persons described in section 4958(c)(3)(B)	6	Compensation not included above, to disqualified				}
7 Other salaries and wages 8 Pension plan accurats and contributions (enclose sections of tops de acction 401) and acction 402 person plan accurats and contributions (enclose sections of tops de acction 401) and acction 401 person plan accurats and contributions (enclose sections of tops de acction 401) and acction 401 person plan accurats and contributions (enclose sections of tops de acction 401) and acction 401 person plan accurats and contributions (enclose section 401) and acction 401 person plan accurate and accurate section 401 person plan accurate and accurate accu		persons (as defined under section 4958(f)(1)) and				
8 Pension plan accruals and contributions enclaves esceles action action plan accruals and contributions enclaves esceles action		persons described in section 4958(c)(3)(B)	421,262.	421,262.		
9 Other employee benefits 158,297. 146,737. 10,375. 1,185 0 Payroll taxes 177,110. 168,275. 4,355. 4,480 11 Fees for services (non-employees): a Management	7	Other salaries and wages	1,856,309.	1,706,890.	83,677.	65,742
9 Other employee benefits 158,297. 146,737. 10,375. 1,185 0 Payroll taxes 177,110. 168,275. 4,355. 4,480 11 Fees for services (non-employees): a Management	8					
9 Other employee benefits					4.	
The set of services (non-employees): a Management	9	Other employee benefits				
a Management b Legal c Accounting d Lobbying e Professional fundraising services. See Part IV, line 17 f Investment management fees g Other 693,190. 633,893. 21,850. 37,447 g Other 693,190. 633,893. 21,850. 37,447 12 Advertising and promotion 13 Office expenses. 273,215. 245,445. 7,196. 20,577 13 Office expenses. 273,215. 245,445. 7,196. 20,577 14 Information technology 132,271. 107,098. 7,365. 17,808 15 Royalties 16 Occupancy 101,094. 95,094. 6,000. 18,693. 18,693. 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings interest 21 Payments to affiliates 22 Depreciation, depletion, and amortization insurance 24 Other expenses itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount, list line 24e expenses on Schedule 0.) 26 LTINIC SUPPLIES 31,133. 531,133. 4 DOPTION SUPPLIES 531,133. 531,133. 531,133. 531,133. 4 DOPTION SUPPLIES 4 All other expenses 202,610. 103,131. 2,210. 97,269 25 Total functional expenses. Add lines 1 through 24e 5,832,429. 5,396,125. 157,130. 279,174 Joint casts. Complete this line only if the organization reported in column (8) joint costs from a combined educational campaign and fundraising solicitation.	10	Payroll taxes	177,110.	168,275.	4,355.	4,480
Description 12,527.	11	Fees for services (non-employees):				
Caccounting d Lobbying e Professional fundraising services. See Part IV, line 17 Investment management fees g Other Company Cocupancy Travel 10 Payments of travel or entertainment expenses for any federal, state, or local public officials 10 Conferences, conventions, and meetings 11 Insurance 12 Payments to affiliates 13 Payments to affiliates 14 Payments of services in line 24e. If line 24e amount, list line 24e expenses in line 24e. If line 24e amount, list line 24e expenses on Schedule 0. a CLINIC SUPPLIES b HUMANE EDUCATION CAMPISSION SUPPLIES All other expenses All other expenses. Complete this line only if the organization reported in column (8) joint costs from a combined educational campaign and fundraising solicitation.	а	-				
c Accounting d Lobbying Professional fundraising services. See Part IV, line 17 f Investment management fees g Other	b		12,527.	12,527.		
d Lobbying e Professional fundraising services. See Part IV, line 17 f Investment management fees g Other	c	-				
1 Investment management fees G93,190. G33,893. 21,850. 37,447 2 Advertising and promotion 50,348. 15,677. 34,671 3 Office expenses 273,215. 245,445. 7,198. 20,572 4 Information technology 132,271. 107,098. 7,365. 17,806 5 Royalties 100,000 101,094. 95,094. 6,000. 6 Occupancy 101,094. 95,094. 6,000. 7 Travel 18,693. 18,693. 8 Payments of travel or entertainment expenses for any federal, state, or local public officials 9 Conferences, conventions, and meetings 18,000. 10 Interest 21 Payments to affiliates 262,673. 254,681. 7,992. 21 Payments to affiliates 262,673. 254,681. 7,992. 22 Depreciation, depletion, and amortization 31,997. 25,889. 6,108. 3 Insurance 31,997. 25,889. 6,108. 3 Other expenses. Itemize expenses in line 24e. If fine 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0. a CLINIC SUPPLIES 531,133. 531,133. b HUMANE EDUCATION 368,942. 368,942. c ADOPTION SUPPLIES 281,014. 281,014. d ADOPTION SUPPLIES 259,744. 259,744. e All other expenses Add lines 1 through 24e 5,832,429. 5,396,125. 157,130. 279,174 o Joint costs from a combined educational campaign and fundraising solicitation.	đ	Lobbying				
9 Other	e	Professional fundraising services. See Part IV, line 17				
12 Advertising and promotion 50 348 15 677 34 671 273 215 245 445 7, 198 20 572 30 Office expenses 273 215 245 445 7, 198 20 572 41 Information technology 132 271 107 098 7, 365 17 808 42 Royalties 100 000 000 43 Cocupancy 101 094 95 094 6 000 44 Coupancy 18 693 18 693 18 693 57 Travel 18 693 18 693 58 Payments of travel or entertainment expenses for any federal, state, or local public officials 50 Conferences, conventions, and meetings 20 Interest 51 Payments to affiliates 262 673 254 681 7,992 52 Insurance 31 997 25 889 6 108 61 Conferences 20 20 20 20 62 Conferences 20 20 20 20 74 Conferences 20 20 20 82 CLINIC SUPPLIES 368 942 20 83 CLINIC SUPPLIES 368 942 20 20 94 China 20 20 20 20 20 95 Conferences 20 20 20 20 20 96 ADOPTION SUPPLIES 259 744 259 744 96 All other expenses Add lines 1 through 24e 259 744 259 744 96 Conference 20 20 20 20 20 20 97 269 260 20 20 20 20 20 97 269 279	f	Investment management fees				05 445
Advertising and plothodology 273,215. 245,445. 7,198. 20,572	g	Other			21,850.	
132,271.	12	Advertising and promotion			- 100	
101,094. 95,094. 6,000. 17 Travel	13	Office expenses				
101,094. 95,094. 6,000.	14	Information technology	132,271.	107,098.	7,365.	17,808
18,693. 18,6	15	Royalties				
18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 20 Interest 21 Payments to affiliates 22 Depreciation, depletion, and amortization 23 Insurance 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of fine 25, column (A) amount, list line 24e expenses on Schedule 0.) 2 CLINIC SUPPLIES 2 HUMANE EDUCATION 3 ABMISSION SUPPLIES 4 ADOPTION SUPPLIES 4 All other expenses 2 Total functional expenses. Add lines 1 through 24e 2 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.	16	Occupancy			6,000.	
for any federal, state, or local public officials Conferences, conventions, and meetings Interest Payments to affiliates Depreciation, depletion, and amortization Insurance Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If fine 24e amount exceeds 10% of line 25c, column (A) amount, list line 24e expenses on Schedule 0. BY HUMANE EDUCATION CADMISSION SUPPLIES ADOPTION SUPPLIES All other expenses Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.	17	Travel	18,693.	18,693.		
for any federal, state, or local public officials Conferences, conventions, and meetings Interest Payments to affiliates Depreciation, depletion, and amortization Insurance Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If fine 24e amount exceeds 10% of line 25c, column (A) amount, list line 24e expenses on Schedule 0. BY HUMANE EDUCATION CADMISSION SUPPLIES ADOPTION SUPPLIES All other expenses Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.	18	Payments of travel or entertainment expenses				
19 Conferences, conventions, and meetings 20 Interest 21 Payments to affiliates 22 Depreciation, depletion, and amortization 23 Insurance 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) 25 ADMISSION SUPPLIES 26 ADMISSION SUPPLIES 27 ADMISSION SUPPLIES 28 All other expenses 29 All other expenses 20 All other expenses 20 All other expenses 20 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.		for any federal, state, or local public officials				
Payments to affiliates 262,673. 254,681. 7,992.	19	3				
Depreciation, depletion, and amortization 262,673. 254,681. 7,992.	20	Interest				
1	21	Payments to affiliates			7 000	
Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If fine 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) a CLINIC SUPPLIES b HUMANE EDUCATION c ADMISSION SUPPLIES d ADOPTION SUPPLIES e All other expenses Total functional expenses. Add lines 1 through 24e 25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.	22	Depreciation, depletion, and amortization			7,992.	
above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) a CLINIC SUPPLIES b HUMANE EDUCATION c ADMISSION SUPPLIES d ADOPTION SUPPLIES e All other expenses Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.	23	Insurance	31,997.	25,889.	6,108.	
24e amount, list line 24e expenses on Schedule 0.) a CLINIC SUPPLIES b HUMANE EDUCATION c ADMISSION SUPPLIES d ADOPTION SUPPLIES e All other expenses 25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.	24	Other expenses, Itemize expenses not covered				
amount, list line 24e expenses on Schedule 0.) a CLINIC SUPPLIES b HUMANE EDUCATION c ADMISSION SUPPLIES d ADOPTION SUPPLIES e All other expenses 25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.		above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
a CLINIC SUPPLIES b HUMANE EDUCATION c ADMISSION SUPPLIES d ADOPTION SUPPLIES e All other expenses 25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.		amount, list line 24e expenses on Schedule O.)				
c ADMISSION SUPPLIES d ADOPTION SUPPLIES e All other expenses Total functional expenses. Add lines 1 through 24e 259,744. 259,744. 259,744. 259,744. 259,744. 259,744. 259,744. 270,099 270,269 271,130. 271,130. 279,174 279,174	a	CLINIC SUPPLIES				
d ADOPTION SUPPLIES e All other expenses 25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.	b					
e All other expenses 202,610. 103,131. 2,210. 97,269 Total functional expenses. Add lines 1 through 24e 5,832,429. 5,396,125. 157,130. 279,174 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.	С					
Total functional expenses. Add lines 1 through 24e 5,832,429. 5,396,125. 157,130. 279,174 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.	d	ADOPTION SUPPLIES				0.7. 0.7.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.	е	All other expenses			2,210.	
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.			5,832,429.	5,396,125.	157,130.	279,174
reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.			İ			
educational campaign and fundraising solicitation.		·				
		Check here if following SOP 98-2 (ASC 958-720)				Form 990 (2011)

Pa	пX	Balance Sheet				,	
			•		(A) Beginning of year		(B) End of year
	1	Cash · non-interest-bearing			4,329,612.	1	4,865,625.
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net			3,117,087.	3	2,558,839.
	4	Accounts receivable, net			145,733.	4	2,558,839. 67,994.
	5	Receivables from current and former officers, dir					
	"	employees, and highest compensated employee					
		of Schedule L				5	
	6	Receivables from other disqualified persons (as					
	ľ	4958(f)(1)), persons described in section 4958(c)					
		employers and sponsoring organizations of sect					
		employees' beneficiary organizations (see instru-				6	
Assets	7	Notes and loans receivable, net				7	
188	8	Inventories for sale or use			50,113.	8	55,987.
٩	9	Prepaid expenses and deferred charges				9	
	10a						
		basis. Complete Part VI of Schedule D	10a	11,409,996.			
	ь		10b		9,185,798.	10c	10,243,855.
	11	Investments - publicly traded securities				11	•
	12	Investments · other securities. See Part IV, line 1			6,208,119.	12	7,395,407.
	13	Investments · program-related. See Part IV, line 1				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11			76,869.	15	101,566.
	16	Total assets. Add lines 1 through 15 (must equa	23,113,331.	16	25,289,273.		
	17	Accounts payable and accrued expenses	418,136.	17	309,633.		
	18	Grants payable		18	40.500		
	19	Deferred revenue			17,075.	19	43,500.
	20	Tax-exempt bond liabilities				20	
S	21	Escrow or custodial account liability. Complete F				21	
Liabilities	22	Payables to current and former officers, directors					
a		highest compensated employees, and disqualifie	ed pers	sons. Complete Part II			
1		of Schedule L				22	
	23	Secured mortgages and notes payable to unrela				23	
	24	Unsecured notes and loans payable to unrelated				24	
	25	Other liabilities (including federal income tax, pay					
		parties, and other liabilities not included on lines			51,343.	25	131,803.
		Schedule D			486,554.	26	484,936.
	26	Total liabilities. Add lines 17 through 25		[♥]	400/3311	20	101/300
		Organizations that follow SFAS 117, check he	re 📂	[A] and complete			
Ses		lines 27 through 29, and lines 33 and 34.			11,217,916.	27	12,298,970.
aŭ	27	Unrestricted net assets			11,296,535.	28	12,363,041.
Ba	28	Temporarily restricted net assets			112,326.	29	142,326.
멑	29			ara and	214/0200		
Net Assets or Fund Balances		Organizations that do not follow SFAS 117, ch	eck fi	crc F L dila			
Ö	0.0	complete lines 30 through 34.				30	
set	30	Capital stock or trust principal, or current funds Paid in or capital surplus, or land, building, or equ				31	
As	31	Paid in or capital surplus, or land, building, or equal Retained earnings, endowment, accumulated inc				32	
Net	32	Total net assets or fund balances			22,626,777.	33	24,804,337.
<u>-</u>	33	Total liabilities and net assets/fund balances			23,113,331.	34	25,289,273.
	34	rotal liabilities and flet assets/fullu oatalices			<u> </u>		Form 990 (2011)

Form 990 (2011)

Forn	990 (2011) PAWS CHICAGO	36-42	219778	Pag	ge 12
Pa	Reconciliation of Net Assets				·
	Check if Schedule O contains a response to any question in this Part XI				X
<u> </u>					
1	Total revenue (must equal Part VIII, column (A), line 12)	1	8,189	8,6	57.
2	Total expenses (must equal Part IX, column (A), line 25)	2	5,832	2,4	$\overline{29}$.
3	Revenue less expenses. Subtract line 2 from line 1	3	2,357	7,4	28.
•	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	22,626	··	
4	Other changes in net assets or fund balances (explain in Schedule O)	5	-179		
5	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	24,804		
6					
	Financial Statements and Reporting				X
	Check if Schedule O contains a response to any question in this Part XII			Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	U.		********	Х
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	Х	
þ	Were the organization's financial statements audited by an independent accountant?		2b	^_	
¢	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audīt,		.,	
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Χ	3553535355
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue	a no b			
	separate basis, consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	igle Audit			
	Act and OMB Circular A-133?		За		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	red audit			(

or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Form 990 (2011)

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number 36-4219778

			PAWS CH	IICAGO						36	<u>-4219</u>	<u>778</u>	
Pε	H	Reason	for Public Char	ity Status (All organia	zations mu	ıst comple	ite this pai	t.) See ins	tructions.				
The	organ	ization is not	a orivate foundation	because it is: (For lines	1 through	11, check	only one l	oox.)					
1				s, or association of chur).				
2	\sqcap			70(b)(1)(A)(ii). (Attach Sc									
3	$\overline{\Box}$			ital service organization			170(b)(1)	(A)(iii).					
4	一	A medical re	search organization	operated in conjunction	with a hos	spital desc	ribed in se	ection 170	(b)(1)(A)(i	ii). Enter th	e hospital	's nam	ie,
•	•	city, and sta		,									
5				benefit of a college or u	niversity o	wned or o	perated by	a govern	mental un	it described	d in		
•		-)(b)(1)(A)(iv). (Compl		·								
6				nent or governmental uni	t describe	d in sectio	on 170(b)(1)(A)(v).					
7	Ħ	An organizat	tion that normally rec	eives a substantial part	of its supr	ort from a	governm	ental unit o	or from the	e general pu	ublic desc	ribed ir	n
•			(b)(1)(A)(vi). (Comple				~			•			
8				section 170(b)(1)(A)(vi).	(Complete	Part II.)							
	X			eives: (1) more than 33			rom contr	ibutions, n	nembersh	ip fees, and	d gross red	ceipts f	from
-		activities rela	ated to its exempt fu	nctions · subject to certa	ain excepti	ions, and (2) no more	than 33	1/3% of its	support fr	om gross	invest	ment
		income and	unrelated business t	axable income (less sec	tion 511 ta	x) from bu	sinesses	acquired b	y the orga	anization af	ter June 3	0, 197	5.
			509(a)(2). (Complete										
10		An organizat	ion organized and o	perated exclusively to te	st for publ	lic safety. S	See secti o	on 509(a)(4	4).				
11		An organizat	ion organized and o	perated exclusively for th	ne benefit	of, to perfe	orm the fu	nctions of	or to carr	y out the p	urposes o	f one c	or
		more publicl	y supported organiza	ations described in secti	on 509(a)(1) or section	on 509(a)(a	2). See see	ction 509((a)(3). Chec	k the box	that	
		describes th	e type of supporti <u>ng</u>	organization and compl						,		•	
		а Туре				e III - Fund					Type III - C		
е		By checking	this box, I certify the	at the organization is not	controlled	d directly o	r indirectly	by one o	r more dis	qualified pe	ersons oth	er than	n
		foundation n	nanagers and other t	han one or more publicly	y supporte	ed organiza	ations des	cribed in s	ection 50	9(a)(1) or s∈	ection 509	(a)(2).	
f				ten determination from t					∋ III				
				nis box							• • • • • • • • • • • • • • • • • • • •		L
9				organization accepted ar								Yes	No
				firectly controls, either al							11g(i)	162	140
				upported organization?									
				n described in (i) above?									
				person described in (i) o							(Trigging		
h		Provide the t	ollowing Information	about the supported or	ganization	(5).							
	- · · · · · · · · · · · · · · · · · · ·			(iii) Type of	Viul Is the c	organization	(v) Did vo	notify the	(yi) is	the	(vii) Am	ount of	•
(i)		of supported	(ii) EIN	organization		sted in your		ion in col.	organization (i) organiz	on in col.	sup)		ı
	uiya	nization		(described on lines 1-9 above or IRC section	governing	document?	(i) of you	r support?	U.S	.?	***	. • . •	
				(see instructions))	Yes	No	Yes	No	Yes	No			
													•
					ļ	ļ	1		ļ		_		
			ļ		1	1				[]			
							1						
								:					
ota				eas the Instructions fo			2000000000000000000000000000000000000		Sobodul	e A (Form :	990 or 99	0.E7)	2011
1 /	Car Da	manuari Da	MUNION AND BINDING	CONTRA INCTRICTIONS 1/	17				OCHEON	C M II OIII I	יאים וטיטניט		

Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						
Cal	endar year (or fiscal year beginning in) 🕨	(a) 2007	(6) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to	•					
	the organization without charge						
4	Total. Add lines 1 through 3	-					
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4						
8	Gross income from interest,			[
	dividends, payments received on					ĺ	
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)				i		
11	Total support. Add lines 7 through 10						
	Gross receipts from related activities,	etc. (see instruction	ons)		*******	12	
13	First five years. If the Form 990 is for	the organization's	first, second, thir	d, fourth, or fifth ta	ax year as a section	n 501(c)(3)	
	organization, check this box and stor	here			****	······	>
Sec	ction C. Computation of Publ	ic Support Per	rcentage				
	Public support percentage for 2011 (l					14	%
15	Public support percentage from 2010	Schedule A, Part	ll, line 14			15	%
16a	33 1/3% support test - 2011. If the c						
	stop here. The organization qualifies						
b	33 1/3% support test - 2010. If the c						
	and stop here. The organization quali						
17a	10% -facts-and-circumstances test						
	and if the organization meets the "fac						
	meets the "facts-and-circumstances"						
b	10% -facts-and-circumstances test)% or
	more, and if the organization meets th						
	organization meets the "facts-and-circ						
18	Private foundation. If the organization	n did not check a t	oox on line 13, 16	a <u>, 16b, 17a, or 17</u> b	, check this box a	nd see instructions	>
					Sche	dule A (Form 990 o	r 990-EZ) 2011

Schedule A (Form 990 or 990-EZ) 2011 PAWS CHICAGO Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	Quality diffuer the tests listed t	selow, picase comp	Sictor art 11.7				
	ction A. Public Support	T		l	Τ		
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusuai grants.")	4,923,130.	4,281,257.	4,705,329.	7,428,782.	6,457,200.	27,795,698.
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	1,869,181.	1,847,579.	2,133,033.	2,408,549.	2,552,858.	10,811,200.
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to				`		
	the organization without charge						
	Total. Add lines 1 through 5	6,792,311.	6,128,836.	6,838,362.	9,837,331.	9,010,058.	38,606,898.
7 a	Amounts included on lines 1, 2, and 3 received from disqualified persons	903,739.	305,834.	210,232.	862,500.	2,334,569.	4,616,874.
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0.
^	Add lines 7a and 7b	903,739.	305,834.	210,232.	862,500.	2,334,569.	4,616,874.
	Public support (Subtractine 7c from fine 6.)		, , , , , , , , , , , , , , , , , , , ,			, ,	33,990,024.
	ction B. Total Support	J::					·····
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
	Amounts from line 6	6,792,311.	6,128,836.	6,838,362.	9,837,331.	9,010,058.	38,606,898.
	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	77,182.	99,738.			228,528.	760,320.
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b	77,182.	99,738.	129,054.	225,818.	228,528.	760,320.
	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13	Total support (Add lines 9, 10c, 11, and 12.)	6,869,493.	6,228,574,	6,967,416.	10,063,149.	9,238,586.	39,367,218.
14	First five years. If the Form 990 is for	the organization's	first, second, third	d, fourth, or fifth ta	x year as a sectio	n 501(c)(3) organiza	ation,
	check this box and stop here						
Sec	tion C. Computation of Publ	ic Support Per	centage				
15	Public support percentage for 2011 (I	ine 8, column (f) di	vided by line 13, c	olumn (f))		15	86.34 %
	Public support percentage from 2010					16	89.38 %
	tion D. Computation of Inves						
	Investment income percentage for 20			e 13, column (f))	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	17	<u>1.93 %</u>
	Investment income percentage from 2					18	2.05 %
19a	33 1/3% support tests - 2011. If the	organization did no	ot check the box o	n line 14, and line	15 is more than 3	3 1/3%, and line 17	7 is not
	more than 33 1/3%, check this box ar						
b	33 1/3% support tests - 2010. If the	organization did no	ot check a box on	line 14 or line 19a,	and line 16 is mo	re than 33 1/3%, a	nd
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization	n did not check a b	oox on line 14, 19a	, or 190, check thi		Iructions	

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990,

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions. OMB No. 1545-0047
2011
Open to Public Inspection

Name of the organization

PAWS CHTCAGO

Employer identification number 36-4219778

Pa	Organizations Maintaining Donor Advis	sed Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV,	line 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year	•	
5	Did the organization inform all donors and donor advisors i		sed funds
	are the organization's property, subject to the organization		
6	Did the organization inform all grantees, donors, and dono		
	for charitable purposes and not for the benefit of the dono	r or donor advisor, or for any other purpose	conferring
	Impermissible private benefit?		
Pa	rt II Conservation Easements. Complete if the	organization answered "Yes" to Form 990, F	Part IV, líne 7.
1	Purpose(s) of conservation easements held by the organiz		
•	Preservation of land for public use (e.g., recreation o		storically important land area
	Protection of natural habitat	·	ified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qua	alified conservation contribution in the form	of a conservation easement on the last
_	day of the tax year.		
	day of the text year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	man and the state of the state		
c	ar a g the state of the state o		
d		d after 8/17/06, and not on a historic struct	ure
u	listed in the National Register		
3	Number of conservation easements modified, transferred,	released, extinguished, or terminated by the	e organization during the tax
J	year >	,	-
4	Number of states where property subject to conservation e	easement is located >	
5	Does the organization have a written policy regarding the p	periodic monitoring, inspection, handling of	
J	violations, and enforcement of the conservation easements	s it holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting	a. and enforcing conservation easements d	uring the year ▶
7	Amount of expenses incurred in monitoring, inspecting, an	d enforcing conservation easements during	the year ▶ \$
8	Does each conservation easement reported on line 2(d) ab	ove satisfy the requirements of section 170	(h)(4)(B)(i)
٥	and section 170(h)(4)(B)(ii)?		
9	In Part XIV, describe how the organization reports conserve	ation easements in its revenue and expense	statement, and balance sheet, and
9	include, if applicable, the text of the footnote to the organization	zation's financial statements that describes	the organization's accounting for
	conservation agreements		
Pai	rt III Organizations Maintaining Collections	of Art. Historical Treasures, or O	ther Similar Assets.
200000	Complete if the organization answered "Yes" to Fore		
10	If the organization elected, as permitted under SFAS 116 (A		nent and balance sheet works of art,
10	historical treasures, or other similar assets held for public e	exhibition, education, or research in furtheral	nce of public service, provide, in Part XIV,
	the text of the footnote to its financial statements that desc		
b	7 17 1 A A A MARKET OF A OF	ASC 958), to report in its revenue statement	and balance sheet works of art, historical
U	treasures, or other similar assets held for public exhibition,	education, or research in furtherance of pul	olic service, provide the following amounts
	relating to these items:		.,
		•	▶ \$
	(ii) Assets included in Form 990, Part X		> \$
^	(ii) Assets included in Form 990, Part A If the organization received or held works of art, historical to	reasures or other similar assets for financial	I gain, provide
2	the following amounts required to be reported under SFAS		. Sand braces
	Revenues included in Form 990, Part VIII, line 1	The known and telegriff to mean remains.	▶ \$
a			> \$
b	Assets included in Point 950, Part A		▼

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 132051 01-23-12

Schedule D (Form 990) 2011

Sch	edule D (Form 990) 2011 PAWS CH	ICAGO					36-42	219778	B Page 2
	rt III Organizations Maintaining (rt, Historical Tr	easures,	or Othe				
3	Using the organization's acquisition, access								
	(check all that apply):								
а		d	Loan or exc	hange prog	rams				
b		е						_	
С					•		•		
4	Provide a description of the organization's c	ollections and explain	n how they further t	he organizat	lion's exe	mpt purp	ose in Pa	rt XIV.	
5	During the year, did the organization solicit of								
	to be sold to raise funds rather than to be m						[Yes	☐ No
Pa	rt IV Escrow and Custodial Arran							line 9, or	
	reported an amount on Form 990, Pa								
1a	is the organization an agent, trustee, custod	ian or other intermed	liary for contribution	ns or other a	ssets not	included			
	on Form 990, Part X?							Yes	☐ No
b	If "Yes," explain the arrangement in Part XIV								
	· ·							Amount	
С	Beginning balance	***************************************		******		1c			
d	Additions during the year					1d			
е	Distributions during the year	***************************************				1e			
f	Ending balance	***************************************				1f			
2a	Did the organization include an amount on F	orm 990, Part X, line	21?				L	Yes	No
b	If "Yes," explain the arrangement in Part XIV.								
Pa	rt V Endowment Funds. Complete	f the organization an	swered "Yes" to Fo	rm 990, Part					
		(a) Current year	(b) Prior year	(c) Two year	irs back	(d) Three y	rears back	(e) Four	years back
1a	Beginning of year balance	1,324,098.	961,107.	44	1 500.	1	51,164.		
b	Contributions	1,298,590.	362,991.	51	9 446		87,772.		
c	Net investment earnings, gains, and losses	0.	0.		161.		2,564.		
đ	, , , , , , , , , , , , , , , , , , , ,							ļ	
e	Other expenditures for facilities				1				
	and programs								
	End of year balance	2,622,688.	1,324,098		1,107.	4	41,500.		***************************************
2	Provide the estimated percentage of the curr			i)) held as:					
а	Board designated or quasi-endowment	95.00	_%						
	Permanent endowment ► 5.00	% .00 %							
С	Temporarily restricted endowment								
	The percentages in lines 2a, 2b, and 2c shou		tion that are hald or	ad administ	arad for th	o oranaiz	ention		
3a	Are there endowment funds not in the posse	ssion of the organiza	tion that are help ar	io aoministe	ered for ti	ie Organiz	ation	Г	Yes No
	by:							3a(i)	X
	(i) unrelated organizations							3a(ii)	X
	(ii) related organizations If "Yes" to 3a(ii), are the related organizations	listed as required or						3b	· · ·
	Describe in Part XIV the intended uses of the				*****			. [00]	
	tVI Land, Buildings, and Equipm								
	Description of property	(a) Cost or ot		or other	(c) Ac	cumulate	d	(d) Book	value
	besomption of property	basis (investm	1 ' '			reciation	_	(-,	
1a	Land			3,099.	•			2,403	,099.
	Buildings	·		8,334.	8	62,12	23.	7,286	,211.
	Leasehold improvements					•		· ·	-
	Equipment		858	8,563.	3	04,01	8.	554	,545.
	Other					• ,			-ub
	Add lines 1a through 1e (Column (d) must ed		Column (B) line 10	2/c))			▶ 1	0.243	,855.

Schedule D (Form 990) 2011

Part VII Investments - Other Securities. See	Form 990, Part X, line 12.		
(a) Description of security or category (including name of security)	(b) Book value		lethod of valuation: nd-of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests			•
(3) Other			
(A) PUBLICLY TRADED	7 205 407	TIND OF VEAD	MADIZEM VALUE
(B) SECURITIES	7,395,407.	END-OF-YEAR	MARKET VALUE
(C)			
(D) (E)			
(F)			
(G)			
(H)			
()	5 005 405		
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.) ▶	7,395,407.		
Part VIII Investments - Program Related. Se	e Form 990, Part X, line 13		ethod of valuation:
(a) Description of investment type	(b) Book value		nd-of-year market value
(1)			
(2)			
(3)			
(4) (5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.) ► Part IX Other Assets. See Form 990, Part X, line 1	<u> </u>		
	escription		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6) (7)			· · · · · · · · · · · · · · · · · · ·
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 1			
Part X Other Liabilities. See Form 990, Part X, lin (a) Description of liability) Book value	
	(D	y DOOK VAIDE	
(1) Federal income taxes (2) ACCRUED PAYROLL LIABILITIE	S	58,379.	
(3) ACCRUED REAL ESTATE TAX		73,424.	
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10) (11)			
otal. (Column (b) must equal Form 990, Part X, col (B) line 2 FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the FIN 48 (ASC 740).	5.) e organization's financial statement	131,803. Is that reports the organization's li	ability for uncertain tax positions under
2 FIN 48 (ASC 740). 32053 1-23-12			Schedule D (Form 990) 2011
	าา		•

	36-4219778 Page 5
Part XIV Supplemental Information (continued)	
SPECIAL EVENTS	
·	
DADO WITT TIME AD OMITED AD HIGHMENING.	
PART XIII, LINE 4B - OTHER ADJUSTMENTS:	
ROUNDING	
	-
•	

SCHEDULE G

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

OMB No. 1545-0047

Open To Public

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

PAWS CHIC	AGO				- 1	6-4219	entification numbe
Part Fundraising Activities. Corequired to complete this part.		vered *	Yes" t	o Form 990, Part IV,			
 Indicate whether the organization raised: a Mail solicitations b Internet and email solicitations c Phone solicitations d In-person solicitations 2 a Did the organization have a written or orkey employees listed in Form 990, Part \b If "Yes," list the ten highest paid individuation 	e Solicita f Solicita g Specia al agreement with any individua //II) or entity in connection with parals or entities (fundralsers) pure	ation of ation of al fundr al (inclu profess	non-g gover alsing ding o	povernment grants rnment grants events officers, directors, tru fundraising services	stees or	Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	or co.	Did raiser sustody atrol of utions?	(iv) Gross receipts from activity	fun	nount paid etained by) draiser in col. (i)	(vi) Amount paid to (or retained by organization
		Yes	No				
		-					
							·
otal 3 List all states in which the organization is r or licensing.			▶ utions	or has been notified	l it is exe	mpt from re	gistration
					** "		~
A Paperwork Reduction Act Notice, see the	ne Instructions for Form 990 c	or 990-	EZ.		Sche	dule G (Form	990 at 990-EZ) 201

Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundralsing event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (b) Event #2 (c) Other events (a) Event #1 (d) Total events MARATHON (add col. (a) through 6 PEAM FUR BALL col. (c)) (total number) (event type) (event type) 791,838. 2,272,040. 1,028,703. 451,499 1 Gross receipts 328,005. 42,497. 1,220,444. 849,942. 2 Less: Charitable contributions 1,051,596. 123,494 749,341. 178,761 Gross income (line 1 minus line 2) 800. 800. Cash prizes 267,595. 4,600. 99,695. 163,300. Noncash prizes Direct Expenses 45,438. 55,721. 225. 10,058. Rent/facility costs 102,071. 49,974. 155,570. 3,525. Food and beverages 7,625. 2,900. 0. 4,725 Entertainment 380,384. 556,773. 35,932. 140,457. Other direct expenses 1,044,084; Direct expense summary. Add lines 4 through 9 in column (d) 7,512. Net income summary. Combine line 3, column (d), and line 10..... Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (d) Total gaming (add (b) Pull tabs/instant (c) Other gaming (a) Bingo Revenue col. (a) through col. (c)) bingo/progressive bingo 45,157. 45,157. Gross revenue Cash prizes Direct Expenses 7,200. 7,200. 3 Noncash prizes 4 Rent/facility costs 5 Other direct expenses Yes Yes Yes No 6 Volunteer labor 7,200; Direct expense summary. Add lines 2 through 5 in column (d) 37,957. 8 Net gaming income summary. Combine line 1, column d, and line 7 Enter the state(s) in which the organization operates gaming activities: ΠL a Is the organization licensed to operate gaming activities in each of these states? b If "No," explain: 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?

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Schedule G (Form 990 or 990-EZ) 2011

b If "Yes," explain:

132082 01-23-12

Schedule G (Form 990 or 990-EZ) 2011 PAWS CHICAGO	36-4219778 Page 3
11 Does the organization operate gaming activities with nonmembers?	
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other en	tity formed
to administer charitable gaming?	Yes X No
13 Indicate the percentage of gaming activity operated in:	
a The organization's facility	13a
b An outside facility	13b 100.00 %
14 Enter the name and address of the person who prepares the organization's gaming/special events bo	oks and records:
Name ► RANDALL P. SARA Address ► 1110 W. 35TH STREET — CHICAGO, IL 60609 15a Does the organization have a contract with a third party from whom the organization receives gaming b If "Yes," enter the amount of gaming revenue received by the organization ► \$	revenue? Yes X No and the amount
16 Gaming manager information:	
Name	
Gaming manager compensation \$	
Description of services provided	
Description of services provided P	
Director/officer Employee Independent contractor 17 Mandatory distributions: a is the organization required under state law to make charitable distributions from the gaming proceeds retain the state gaming license?	s to
b Enter the amount of distributions required under state law to be distributed to other exempt organization	ions or spent in the
organization's own exempt activities during the tax year ▶ \$ Part IV Supplemental Information. Complete this part to provide the explanations required by Part lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any	
	·····
122002 01 22 12	Schedule G (Form 990 or 990-EZ) 2011

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" to Form 990,
Part IV, line 23.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Attach to Form 990. See separate instructions.

PAWS CHICAGO

Employer identification number 36-4219778

P	art I Questions Regarding Compensation		r	Т
	CHACK TO A		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		-
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			ł
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	**********	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director. Explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
a	Receive a severance payment or change-of-control payment?			X
ь	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c	300000000	Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:		0.000.000	
a	The organization?	5a		X
b	Any related organization?	5b		
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:		3000000	v
а	The organization?	6a		X
b	Any related organization?	6b	******	_ ^
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			v
	not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			v
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			ł
	Regulations section 53.4958-6(c)?		000	0011
ιнΔ	For Pagerwork Reduction Act Notice, see the Instructions for Form 990.	ıle J (Form	990)	2011

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Partill Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

AND THE RESIDENCE AND THE PROPERTY OF THE PROP		(B) Breakdown of V	(B) Breakdown of W-2 and/or 1099-MISC compensation	C compensation	(0)	ē	(0)	Œ
					Retirement and	Nontaxable	Total of columns	Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred	benefits	(a)-(h)(a)	reported as deferred in prior Form 990
	e	155,	0	0	0	1.176.	157,141.	0
1 DR. JESSICA VON WALDAU (11)	Œ			0	0	0	• 0	
	ε	144,51		0	0	5,789.	150,301.	0
2 DR. BARBARA HANEK	€	0	0	0	0	0	0	
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16								

Schedule J (Form 990) 2011

SCHEDULE M (Form 990)

Department of the Treasury Internal Revenue Service

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

OMB No. 1545-0047

2011

Open to Public Inspection

Name of the organization

PAWS CHICAGO

Employer identification number

36-4219778

Pa	ift I Types of Property					
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of deter noncash contribution	
1	Art · Works of art					
2	Art · Historical treasures	·				
3	Art - Fractional interests					
4	Books and publications				 	
5	Clothing and household goods					
6	Cars and other vehicles	X	26	23,635.	SELLING PRICE	<u> </u>
7	Boats and planes					
8	Intellectual property					
9	Securities · Publicly traded	X	11	262,016.	QUOTED MARKE	r PRICE
10	Securities · Closely held stock					
11	Securities · Partnership, LLC, or					··
	trust interests					
12	Securities - Miscellaneous					
13	Qualified conservation contribution					
	Historic structures					
14	Qualified conservation contribution - Other			******		
15	Real estate · Residential					
16	Real estate · Commercial					
17	Real estate · Other					
18	Collectibles					
19	Food inventory	X		77,481.	COST	
20	Drugs and medical supplies]			·	
21	Taxidermy					
22	Historical artifacts					
23	Scientific specimens.					
24	Archeological artifacts					
25	Other (SPECIAL EVENT)	X	0	274,794.	COST	
26	Other ()					
27	Other ()					
28	Other (<u></u>	
29	Number of Forms 8283 received by the organ					
	for which the organization completed Form 82	83, Part IV, 🛭	Donee Acknowledg	gement 29		
					Lasta.	Yes No
30a	During the year, did the organization receive b	y contributio	n any property rep	orted in Part I, lines 1-28 tha	at it must hold for	
	at least three years from the date of the initial	contribution,	and which is not r	equired to be used for exen	npt purposes for	
	the entire holding period?				30	oa X
ь	If "Yes," describe the arrangement in Part II.					
31	Does the organization have a gift acceptance	policy that re	quires the review	of any non-standard contrib	utions? 3	1 X
32a	Does the organization hire or use third parties contributions?					ea X
b	If "Yes," describe in Part II.					
33	If the organization did not report an amount in	column (c) fo	or a type of proper	ty for which column (a) is ch	ecked,	
	describe in Part II.		21 4 4	. , ,		
LHA	For Paperwork Reduction Act Notice, see	the Instruct	ions for Form 990),	Schedule M (Fo	rm 990) (2011)

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 Inspection

Department of the Treasury Internal Revenue Service Name of the organization

PAWS CHICAGO

Employer identification number 36-4219778

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
HAS HELPED REDUCE THE ANIMAL KILLING BY 60%.
FORM 990, PART III, LINE 2, NEW PROGRAM SERVICES:
IN 2011, THE GUSMOBILE SPAY/NEUTER VAN WAS DONATED TO PAWS CHICAGO TO
ENABLE THE ORGANIZATION TO REACH FURTHER INTO LOW-INCOME COMMUNITIES
AND PROVIDE FREE AND LOW-COST SPAY/NEUTER SURGERIES, MEDICAL CARE,
VACCINATIONS AND HUMANE EDUCATION ONSITE IN CHICAGOS MOST IMPOVERISHED
NEIGHBORHOODS. THERE IS A DIRECT CORRELATION BETWEEN WARDS WITH THE
HIGHEST NUMBER OF STRAY ANIMALS AND WARDS WITH THE LOWEST INCOME LEVEL.
BY OFFERING SERVICES DIRECTLY IN THESE HIGH STRAY/LOW-INCOME WARDS,
PAWS CHICAGO IS DIRECTLY TARGETING THE SOURCE OF UNWANTED AND HOMELESS
PETS. AS PAWS CHICAGO IS ABLE TO ATTRACT THE NECESSAY FUNDING, THE GUS
MOBILE WILL BE DEPLOYED TO OTHER NEEDY COMMUNITIES IN THE CHICAGOLAND
AREA.
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:
PAWS CHICAGOS COMMUNITY OUTREACH AND HUMANE EDUCATION EFFORTS REACH
OUT TO THE COMMUNITY TO RAISE AWARENESS ABOUT PET OVERPOPULATION AND
THE TRAGIC KILLING OF HOMELESS PETS, AS WELL AS SPREAD INFORMATION ON
PAWS CHICAGO'S NO KILL SOLUTIONS TO SOLVE THE PROBLEM. PAWS CHICAGO
ALSO REACHED INTO AT-RISK COMMUNITIES TO TEACH EMPATHY, COMPASSION, HOW
TO CARE FOR PETS AND HOW TO STOP THE CYCLE OF VIOLENCE. NEWSLETTERS,
MAGAZINES AND EDUCATIONAL MATERIALS ARE PUBLISHED AND DISTRIBUTED TO
THE PUBLIC AND DONORS.

IN 2011, THE GUSMOBILE SPAY/NEUTER VAN WAS DONATED TO PAWS CHICAGO TO

ENABLE THE ORGANIZATION TO REACH FURTHER INTO LOW-INCOME COMMUNITIES

AND PROVIDE FREE AND LOW-COST SPAY/NEUTER SURGERIES, MEDICAL CARE,

VACCINATIONS AND HUMANE EDUCATION ONSITE IN CHICAGOS MOST IMPOVERISHED

NEIGHBORHOODS. THERE IS A DIRECT CORRELATION BETWEEN WARDS WITH THE

HIGHEST NUMBER OF STRAY ANIMALS AND WARDS WITH THE LOWEST INCOME LEVEL.

BY OFFERING SERVICES DIRECTLY IN THESE HIGH STRAY/LOW-INCOME WARDS,

PAWS CHICAGO IS DIRECTLY TARGETING THE SOURCE OF UNWANTED AND HOMELESS

PETS. AS PAWS CHICAGO IS ABLE TO ATTRACT THE NECESSARY FUNDING, THE

GUS MOBILE WILL BE DEPLOYED TO OTHER NEEDY COMMUNITIES IN THE

CHICAGOLAND AREA.

FORM 990, PART VI, SECTION A, LINE 2: (1) PAULA FASSEAS, CHAIRMAN AND FOUNDER, AND PETER FASSEAS, BOARD MEMBER, ARE MARRIED. (2) BILL AND MARIA SMITHBURG ARE MARRIED. THEY ARE MAJOR FUNDRAISERS AND CONTRIBUTORS. (3) BARBARA BRADFORD AND ROBERT SHERMAN ARE MARRIED. THEY ARE MAJOR FUNDRAISERS AND CONTRIBUTORS.

EXPENSES \$ 627,329. INCLUDING GRANTS OF \$ 0. REVENUE \$ 9,624.

FORM 990, PART VI, SECTION B, LINE 11: BEFORE FORM 990 IS FILED, IT IS
REVIEWED IN DETAIL BY THE SECRETARY/TREASURER, THE CHAIRMAN OF THE BOARD,
AND THE INDEPENDENT AUDITORS. AFTER THAT REVIEW AND BEFORE IT IS FILED, A
COPY OF FORM 990 IS DISTRIBUTED TO ALL MEMBERS OF THE BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 12C: THE ORGANIZATION REQUIRES THAT

EVERY BOARD MEMBER, OFFICER, AND KEY EMPLOYEE REPORT ANNUALLY AND IN

WRITING, ALL KNOWN CONFLICTS OF INTEREST TO THE CHAIRMAN OF THE BOARD.